

LEGAL HIGHLIGHTS: Measures on the Development of Public- Private Partnerships for 2024-2030



**KOSTA
LEGAL**

The [Presidential Decree No. PP-308](#): Measures on the Development of Public-Private Partnerships for 2024-2030

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The Presidential Decree No. PP-308, issued on August 30, 2024 (the “**Decree**”), sets forth a strategic roadmap aimed at developing public-private partnerships (PPP) in Uzbekistan, in line with the [“Uzbekistan 2030” national strategy](#). The Decree is a part of Uzbekistan’s broader initiative to attract at least USD 30 billion in private investments into PPP projects by 2030.

This Decree further promotes private sector involvement in key infrastructure projects, particularly in energy, transportation, healthcare, education, and other vital services. In this regard, a table of priority PPP projects for 2024–2026¹ and a program of projects to be Implemented under PPP up until 2030² have been approved, providing an overview of the anticipated PPP projects in Uzbekistan for the coming years.

Below, we highlight what we consider to be significant developments in the PPP regulatory framework as well as list the pipeline of PPP projects for 2024- 2030.

Introducing Upper Limits of Sovereign Obligations

The Ministry of Economy and Finance (MoEF) is instructed to prepare amendments to the [Law of the Republic of Uzbekistan "On Public Debt"](#) introducing upper limits on sovereign obligations under PPP projects and under comfort letters issued for projects based on PPP principles.

Establishment of the PPP Project Office

The Decree instructs the creation of a specialized project office, the "Center for Public-Private Partnership Projects", within MoEF (the “**Project Office**”). This office will oversee the execution of the PPP program, ensuring timely and efficient project implementation. The Project Office will be responsible for organizing international roadshows, seminars, and roundtables, as well as facilitating the training and certification of local specialists in PPP management.

One of the tasks that the Project Office is assigned is to increase local content in the PPP projects and expand the financing of projects in national currency.

¹ [Annex 1 to the Decree](#)

² [Annex 2 to the Decree](#)

Registration and Monitoring of PPP Projects and Projects based on PPP principles

By the end of 2024, an electronic PPP platform shall be developed to digitalize all steps of PPP-project procurement, keep the registry of all PPP projects (the “**Registry**”), and ensure monitoring of these projects’ implementation.

The Registry shall now include not only all the PPP projects but also all long-term investment projects that are implemented based on PPP principles under [the Law “On Investments and Investment Activities”](#).

Priority PPP projects for 2024–2026 and a PPP program up until 2030

Apart regulatory reform, the Decree also lists prospective PPP projects in, among others, the following sectors:

- **Infrastructure development:** ambitious goals for the construction and modernization of over 1,000 kilometers of modern toll highways, starting with such major projects as the Tashkent-Samarkand toll road in 2024 and the Tashkent-Andijan toll road in 2026.
- **Energy and water management:** private operators will take over the management of regional power distribution networks by 2027 and natural gas regional distribution networks by 2028. Additionally, the modernization of outdated irrigation systems is expected to result in a 30% reduction in energy consumption.
- **Healthcare and education:** by 2026, the government aims to annually construct and manage at least 100 schools and 100 preschools under the PPP model, accommodating more than 400,000 pupils. The Decree also envisions the construction of large multipurpose hospitals serving over 100,000 patients, managed by private operators to improve access to advanced medical technologies.

Please refer to the Tables below to learn about the detailed list of anticipated PPP projects.

Table 1. Priority PPP projects for 2024–2026³**Summary Note:**

- Total amount of PPP projects: 17
- Estimated total cost: USD 11.646 billion
- Sectors covered: education, healthcare, transport, energy, utilities, water management
- Means of procurement: bidding (tender), best & final offer and negotiations
- IFIs involved: Asian Development Bank, International Finance Corporation, World Bank.

I. EDUCATION SECTOR

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Indicative timelines
1.	Construction and equipment of 13 general education schools with a total capacity of 14,000 students in Tashkent city and Tashkent region	Asian Development Bank	\$97 million	Tender	<ul style="list-style-type: none"> • RfP stage: September 2024 – March 2025 • Announcement of the winning bidder and signing of the PPP agreement: June 2025
2.	Construction and equipment of 100 general education schools with a total capacity of 66,000 students with private initiatives	TBA	\$570 million	Negotiations	<ul style="list-style-type: none"> • Negotiations with potential strategic partners: December 2024 • Development and approval of the project concept: June 2025 • Selection of a private partner: August 2025 • Signing of the PPP agreement: February 2026

³ **Note:** The Cabinet of Ministers, based on proposals from the Ministry of Economy and Finance, holds the authority to amend the budget and timelines of projects, as well as to replace less viable projects with alternative ones, considering factors such as project demand, regional infrastructure conditions, and project prospects.

II. HEALTHCARE SECTOR

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Indicative timelines
3.	Establishment of a 800-bed multidisciplinary hospital in Fergana region	International Finance Corporation	\$306 million	Tender	<ul style="list-style-type: none"> Development and approval of the project concept: September 2024 RfQ stage: February 2025 RfP stage: August 2025 Announcement of the winning bidder and signing of the PPP agreement: December 2025
4.	Construction of a 1,175-bed modern multidisciplinary hospital at the Tashkent Medical Academy site	TBA	\$500 million	Negotiations	<ul style="list-style-type: none"> Negotiations with potential strategic partners: September 2024 Development and approval of the project concept: November 2024 Selection of a private partner: January 2025 Signing of the PPP agreement: March 2025

III. TRANSPORT SECTOR

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
5.	Construction of the Tashkent-Andijan toll road (303 km) with the support of the World Bank	World Bank	TBA	Tender	<ul style="list-style-type: none"> Development and approval of the project concept: October 2024 RfQ stage: March 2025 RfP stage: October 2025 Announcement of the winning bidder and signing of the PPP agreement: April 2026
6.	Construction of the Tashkent-Samarkand toll road	TBA	TBA	Best & final offer	<ul style="list-style-type: none"> Announcement of the request for the offers: September 2024 Determination of the contractor by selecting the best offer: December 2024 Signing of the contract and commencement of construction works: December 2024 Transfer of management to a private operator on a PPP basis after the completion of construction: December 2028

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
7.	Construction and management of a new toll tunnel at the "Takhtakoracha" pass	TBA	\$100 million	Negotiations	<ul style="list-style-type: none"> • Negotiations with potential strategic partners: December 2024 • Development and approval of the project concept: August 2025 • Selection of a private partner: February 2026 • Signing of the PPP agreement: December 2026
8.	Modernization and management of Urgench International Airport	TBA	\$181 million	Tender	<ul style="list-style-type: none"> • RfQ stage: November 2024 • RfP stage: March 2025 • Announcement of the winning bidder and signing of the PPP agreement: June 2025
9.	Construction and management of the new Tashkent Airport	TBA	\$1.5 billion	Negotiations	<ul style="list-style-type: none"> • Negotiations with potential strategic partners: September 2024 • Development and approval of the project concept: August 2025 • Selection of a private partner: October 2025 • Signing of the PPP agreement: December 2026

IV. ENERGY SECTOR

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
10.	Modernization and transfer of management of the electrical networks in Samarkand region to the private sector	International Finance Corporation	\$250 million	Tender	<ul style="list-style-type: none"> • Development, approval of the project concept, and announcement of the tender: October 2024 • RfQ stage: May 2025 • RfP stage: November 2025 • Announcement of the winning bidder and signing of the PPP agreement: December 2025

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
11.	Modernization and transfer of management of the gas networks in Samarkand region to the private sector	TBA	TBA	Tender	<ul style="list-style-type: none"> • Development and approval of the project concept: September 2025 • RfQ stage: May 2026 • RfP stage: November 2026 • Announcement of the winning bidder and signing of the PPP agreement: December 2026

V. UTILITIES SECTOR

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
12.	Modernization of the Namangan wastewater treatment facilities	Asian Development Bank	\$96 million	Tender	<ul style="list-style-type: none"> • Development and approval of the relevant resolution: November 2024 • Commencement of construction works: April 2025 • Commissioning of the project: May 2027
13.	Modernization and transfer of management of the heating supply system in Bukhara region to the private sector	Asian Development Bank	\$122 million	Tender	<ul style="list-style-type: none"> • Development and approval of the project concept: May 2025 • RfQ stage: November 2025 • RfP stage: July 2026 • Announcement of the winning bidder and signing of the PPP agreement: September 2026
14.	Improvement of the drinking water supply in Surkhandarya region	TBA	\$1.1 billion	Negotiations	<ul style="list-style-type: none"> • Negotiations with potential strategic partners: September 2024 • Development and approval of the project concept: October 2024 • Selection of a private partner: November 2024 • Signing of the PPP agreement on management transfer: January 2025

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
15.	Modernization and transfer of management of the drinking and wastewater systems in Fergana region (Dangara and Buvayda districts), Namangan region (Kosonsoy district), Jizzakh region (Zomin and Bakhmal districts), and Bukhara region (Kogon district), together with potential investors	TBA	\$100 million	Negotiations	<ul style="list-style-type: none"> • Negotiations with potential strategic partners: September 2025 • Development and approval of the project concept: October 2025 • Selection of a private partner: March 2026 • Signing of the PPP agreement on management transfer: October 2026

VI. WATER MANAGEMENT SECTOR

No.	Project Name	At the support of (IFIs)	Estimated project cost	Means of procurement	Project implementation mechanism and timelines
16.	Modernization, construction, and management of 200 large pumping stations	International Finance Corporation	\$300 million	Tender	<ul style="list-style-type: none"> • Development and approval of the project concept: September 2025 • RfQ stage: January 2026 • RfP stage: June 2026 • Announcement of the winning bidder and signing of the PPP agreement: December 2026
17.	Modernization, construction, and management of 28 pumping stations in Namangan region	TBA	\$125 million	Negotiations	<ul style="list-style-type: none"> • Negotiations with potential strategic partners: September 2024 • Development and approval of the project concept: February 2025 • Selection of a private partner: April 2025 • Signing of the PPP agreement on management transfer: July 2025

Table 2. Projects to be Implemented under PPP up until 2030⁴**Summary Note:**

- Sectors covered: education, healthcare, transport, energy, utilities, water management
- IFIs involved: Asian Development Bank, International Finance Corporation, European Bank for Reconstruction and Development, World Bank

NO.	PROJECT NAME	LOCATION	CONTRACT SIGNING DATE	AT THE SUPPORT OF (IFIS)
SOCIAL SECTOR				
1	Construction, reconstruction, and equipment of 100 preschool institutions for 20,000 children	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	Q4 2025	Asian Development Bank
2	Construction, reconstruction, and equipment of at least 100 preschool institutions annually starting from 2026, as well as 450 schools, in collaboration with initiative companies	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	2026-2030	TBA
3	Construction and equipment of 15 schools for 10,000 students	Andijan region Samarkand region	Q1 2026	International Finance Corporation
4	Construction and equipment of 15 schools for 10,000 students	Fergana region Namangan region	Q1 2026	European Bank for Reconstruction and Development
5	Construction of student dormitories for 17,000 students	Tashkent city	Q4 2025	European Bank for Reconstruction and Development and other organizations

⁴ **Note:** The Cabinet of Ministers has the authority to amend project budgets and timelines or replace less viable projects based on proposals from the Ministry of Economy and Finance, taking into account infrastructure conditions and project prospects in the regions.

NO.	PROJECT NAME	LOCATION	CONTRACT SIGNING DATE	AT THE SUPPORT OF (IFIS)
6	Establishment of radiation therapy centers	Fergana region Samarkand region Khorezm region	Q4 2025	International Finance Corporation
7	Establishment of multi-specialty hospitals	Bukhara region Andijan region	Q4 2027	Asian Development Bank
8	Construction of an 800-bed multi-specialty hospital on the premises of Samarkand Medical University in collaboration with an initiative company	Samarkand region	Q2 2026	TBA
9	Establishment of medical diagnostic services	Jizzakh region Namangan region Kashkadarya region	Q4 2027	International Finance Corporation
TRANSPORT SECTOR				
10	Construction of the Samarkand-Bukhara toll road	Samarkand region Navoi region Bukhara region	2027-2030	TBA
11	Construction of a new bypass road in Chirchiq city (connecting 4R5 and 4K755A roads) with asphalt-concrete pavement	Tashkent region	Q4 2025	TBA
12	Reconstruction of the 3-52 km segment (49 km) of the 4R 87 "A378 Karshi" road with cement-concrete pavement on the Samarkand-Karshi route	Kashkadarya region	Q4 2028	TBA
13	Maintenance of up to 260 km of public roads	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	2024-2026	TBA

NO.	PROJECT NAME	LOCATION	CONTRACT SIGNING DATE	AT THE SUPPORT OF (IFIS)
14	Modernization and management of railway stations in Tashkent, Samarkand, and Kokand cities ("Tashkent-Central", Samarkand, and Kokand)	Tashkent city Samarkand region Fergana region	Q4 2026	TBA
15	Construction and management of Bukhara International Airport	Bukhara region	Q4 2024	TBA
16	Modernization and management of Namangan International Airport and Andijan International Airport	Namangan region Andijan region	Q4 2025	TBA
17	Implementation of a pilot project to transfer passenger transportation services on city bus routes to the private sector	Republic of Karakalpakstan Samarkand region Namangan region	Q4 2025	TBA
ENERGY SECTOR				
18	Modernization, construction, and management of the electricity grid in collaboration with initiative companies	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	2025 -2027	TBA
19	Modernization, construction, and management of the gas distribution network in collaboration with initiative companies	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	Q4 2027	TBA
20	Construction of 4 small and medium hydropower plants with a total capacity of 41.6 MW	Kashkadarya region Namangan region Tashkent region	Q4 2025	TBA
21	Construction of 9 Hydroelectric Pumped Storage Station (HPSS): <ul style="list-style-type: none"> 200 MW Hojakent HPSS in Bostanlik district 600 MW Upper Pskem HPSS on the Pskem River 320 MW Korongituqay HPSS on the Pskem River 	Tashkent region Jizzakh region Republic of Karakalpakstan Surkhandarya region	Q4 2026	TBA

NO.	PROJECT NAME	LOCATION	CONTRACT SIGNING DATE	AT THE SUPPORT OF (IFIS)
	<ul style="list-style-type: none"> • 130 MW Oygaying HPSS in Bostanlik district • 50 MW Okbulok HPSS on the Okbulok River • 300 MW Aydarkul HPSS in Forish district • 500 MW Karateren HPSS on the Karateren River • 20 MW Mizot HPSS on the Topalang River • 25 MW Kishtut HPSS on the Topalang River 			
22	Construction of micro and small HPSS with a total capacity of 130 MW in all regions in collaboration with potential investors	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	2024-2028	TBA
COMMUNAL SECTOR				
23	Construction of heat supply systems in Samarkand and Zarafshan cities in collaboration with initiative companies	Samarkand region Navoi region	Q4 2026	TBA
24	Modernization of heat supply systems in Nukus and Urgench cities, introducing cogeneration technologies, in collaboration with initiative companies	Republic of Karakalpakstan Khorezm region	Q4 2026	TBA
25	Modernization and management of wastewater treatment facilities in Tashkent city in collaboration with initiative companies	Tashkent city	Q2 2026	TBA
26	Improvement of drinking water and wastewater services in Shirin district, Samarkand city, in collaboration with initiative companies	Samarkand region	Q2 2026	TBA

NO.	PROJECT NAME	LOCATION	CONTRACT SIGNING DATE	AT THE SUPPORT OF (IFIS)
27	Modernization, construction, and management of drinking water supply systems in all regions in collaboration with initiative companies	Republic of Karakalpakstan, regions, and Tashkent city	Q4 2027	TBA
WATER MANAGEMENT SECTOR				
28	Modernization, construction, and management of pumping stations in collaboration with initiative companies	Tashkent region	Q4 2026	TBA
29	Modernization, construction, and management of outdated pumping stations across the Republic in collaboration with initiative companies	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	Q4 2028	TBA
ECOLOGY SECTOR				
30	Construction of waste sorting and recycling facilities	Tashkent city	Q4 2026	Asian Development Bank
31	Establishment of waste sorting and recycling cluster services in four regions in collaboration with potential investors	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	Q4 2026	TBA
AGRICULTURAL SECTOR				
32	Establishment of demonstration fields for the introduction of new scientific developments on lands belonging to the National Center for Knowledge and Innovation in Agriculture	Republic of Karakalpakstan Regions of Uzbekistan and Tashkent city	2025-2026	TBA

NO.	PROJECT NAME	LOCATION	CONTRACT SIGNING DATE	AT THE SUPPORT OF (IFIS)
33	Modernization and equipping of biolaboratories with modern tools, and transferring management through public-private partnerships (PPP)	Pilot regions: Andijan, Bukhara, Kashkadarya, Surkhandarya, Fergana, Khorezm	Q4 2025	TBA



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